THE PRODUCTIVITY COMMISSION: A DIFFERENT ENGINE FOR LAW REFORM?

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This empirical study analyses the extent to which the Productivity Commission (*Commission*) relies on different types of evidence in formulating recommendations in a sample of reports. It goes deeper than traditional citation analysis; rather than classifying and counting all material cited in each sample report, it includes only citations that influenced the final recommendations. The findings, which run counter to the rhetoric employed in relation to the Commission's work, reveal the extent to which the Commission relies on non-quantitative forms of evidence, including bare assertions, personal experience and logical and legal argument, particularly in reports addressing broader questions of social policy. It concludes with a discussion of the significance of these findings, linking them to Graycar's critique of law reform commissions. As such, it provides a more accurate, but still preliminary, basis for understanding the Commission's work.

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1 INTRODUCTION

The Productivity Commission (**Commission**) plays an important role in recommending legislative changes in important areas such as access to justice, the design of regulatory schemes, trade law and patent licensing. While the idea of law reform and the methods used by law reform commissions have received a fair degree of scholarly attention,¹ the Commission has remained largely unstudied. Notwithstanding this scarcity, it has been suggested that in an era of 'evidence-based reform' the methods and approaches of the Commission presents a different engine for law reform commissions that the latter should consider adopting.²

This article will attempt to explore this possibility and fill the gap in scholarship on the Commission through an empirical analysis of a sample of reports to identify the sources and evidence the Commission *actually* relies on in formulating its recommendations. Through this analysis, this article aims to contribute to the literature on different institutional mechanisms for law reform by providing an empirically-based understanding of methods employed by the Commission.

The findings of our analysis were surprising. While the Commission is open about the extent to which it engages in extensive consultation, it has also claimed to be 'at the heart of evidence-based policy making in Australia.'³ Given its renown as a body offering objective and independent advice, the Commission might be expected to rely primarily on economic or

¹ Eg Sutton (1970); Samek (1977); Kirby (1983); Hurlburt (1986); MacDonald (1997); Opeskin and Weisbrot (2005); Neave (2007); Barnett (2011).

² Tranter (2015), p 355.

³ Banks (2010), p 249.

empirical analysis. However, we found that it relied more heavily on stakeholder viewpoints than on such objective evidence in justifying recommendations in its reports. In this, its approach is not dissimilar to the identified approach of the Australian Law Reform Commission (ALRC).⁴

The implications of our finding a difference between rhetoric surrounding the Commission and its actual approach means that popular views about the role and approach of the Commission need to be corrected. This is particularly the case where the Commission is tasked with reform in areas of general social policy, outside its traditional expertise in markets, where its reliance on stakeholders' opinions and assertions (as forms of 'evidence') is even stronger. We also hope that our work will be of use to the Commission itself. The Commission should take note of the same critiques that Graycar has directed at law reform commissions for basing recommendations on assertions and anecdotes rather than empirical evidence and research.⁵ While we are not opposed to consultation (by any law reform body) as a means of exploring ideas, testing proposals or enhancing stakeholder 'buy in' and the sustainability of reforms, there is a need for caution where this becomes the primary means of evidence-gathering.

ROLE AND HISTORY OF THE COMMISSION

This Part provides an overview of the Commission and then then documents the rhetoric around the Commission's approach. As will be seen much of this rhetoric contrasts with the actual practices of the Commission as found in the sample of reports analysed.

⁴ Tranter (2015), p 345.

⁵ Graycar (2000); Graycar (2012); Graycar (2005); Graycar and Morgan (2005).

The Productivity Commission

The Commission operates under its own Act, the *Productivity Commission Act 1998* (Cth) (**PC Act**). It was described in the second reading speech as 'the government's principal advisory body on all aspects of micro-economic reform.'⁶ Its mission is broad and includes promoting 'public policy excellence' and enhancing productivity in Australia.⁷ The functions of the Commission are tied to its role in advising, conducting inquiries and promoting public understanding on matters relating to 'industry, industry development and productivity' (defined to include legislative or administrative action relating thereto).⁸ While inquiries and advice require referral or request from the Minister, research and the promotion of public understanding can be undertaken on the Commission's own initiative.⁹ Publications include draft and final inquiry reports (and issues papers), research reports, newsletters, speeches and annual reports. Not examined in this article are staff, consultancy and visitor papers (unless referenced elsewhere), conference papers and proceedings (unless referenced elsewhere), reports on government service provision (including indigenous expenditure reports), Trade and Assistance Reviews, and activities within autonomous units such as the Australian Government Competitive Neutrality Complaints Office.

The PC Act requires the Commission to have regard to several policy factors, in particular the need:

⁶ Commonwealth, *Parliamentary Debates*, House of Representatives, 4 December 1996, p 7720 (Chris Miles, Parliamentary Secretary (Cabinet) to the Prime Minister).

⁷ Banks (2010), p 249.

⁸ Productivity Commission Act 1998 (Cth) s 6.

⁹ Productivity Commission Act 1998 (Cth) s 6.

- a) to improve the overall economic performance of the economy through higher productivity in the public and private sectors in order to achieve higher living standards for all members of the Australian community; and
- b) to reduce regulation of industry (including regulation by the States, Territories and local government) where this is consistent with the social and economic goals of the Commonwealth Government; and
- c) to encourage the development and growth of Australian industries that are efficient in their use of resources, enterprising, innovative and internationally competitive; and
- d) to facilitate adjustment to structural changes in the economy and the avoidance of social and economic hardships arising from those changes; and
- e) to recognise the interests of industries, employees, consumers and the community, likely to be affected by measures proposed by the Commission; and
- f) to increase employment, including in regional areas; and
- g) to promote regional development; and
- h) to recognise the progress made by Australia's trading partners in reducing both tariff and non-tariff barriers; and
- i) to ensure that industry develops in a way that is ecologically sustainable; and
- j) for Australia to meet its international obligations and commitments.¹⁰

In terms of method, the Commission is authorised to use a variety of methods including engaging in consultation, receiving submissions, holding public seminars, conducting workshops and establishing work groups and task forces.¹¹ However, the PC Act provides that *if* a report relies on formal mathematical economic modelling, then the Commission must use

¹⁰ Productivity Commission Act 1998 (Cth) s 8(1).

¹¹ Productivity Commission Act 1998 (Cth) s 9.

at least two different economic models (with explicit assumptions and results) if practicable or else report on the views of an independent reference panel on the modelling.¹² Peer review is relied on to some extent outside the context of models. Annual reports confirm that drafts of research reports are generally refereed externally, often employing consultants.¹³ There are also some references to external review of staff working papers.¹⁴ On the other hand, while elements of draft inquiry reports are sometimes peer reviewed (such as for economic modelling), feedback on these reports is generally obtained through the public release of drafts for comment rather than through a separate peer review process.¹⁵

The Productivity Commission (established in 1998) replaced the old Industry Commission (1990-1998), which operated under the *Industry Commission Act 1989*, also absorbing the Bureau of Industry Economics and the Economic Planning and Advisory Commission.¹⁶ There was some initial concern that the merger might result in a loss of research into social issues,¹⁷ although this was denied at the time and has not proven to be the case.¹⁸ The Commission continued the ongoing work of the Industry Commission, proceeding with its commenced inquiries, completing its commenced reports, and continuing to hire its staff and perform its contracts.¹⁹ The Industry Commission itself had grown out of the Industry

¹² Productivity Commission Act 1998 (Cth) s 8(3).

¹³ Productivity Commission (2013-14), pp 31, 77.

¹⁴ Productivity Commission (2012-13), p 117 (concerning staff working paper on trends in the distribution of income in Australia).

¹⁵ Productivity Commission (1997-98), p 52.

¹⁶ House of Representatives, *Explanatory Memorandum* (1996), p 2.

¹⁷ 'Treasury and the IC Take Over the World', *Sydney Morning Herald*, 29 July 1996. Note that the Industry Commission had conducted some social issue research including in relation to workers' compensation, charitable organisations, government service provision: Productivity Commission (2003), pp 80-83.

¹⁸ 'Energetic, Diverse and Open', Sydney Morning Herald, 6 August 1996, p 14.

¹⁹ Productivity Commission (Repeals, Transitional and Consequential Amendments) Act 1998 (Cth) ss 2, 3, 4.

Assistance Commission, also absorbing the Inter-State Commission and the Business Regulation Review Unit.²⁰ The Industry Assistance Commission had in turn replaced the Tariff Board, which had advised the government on questions of assistance for specific industries exposed to competition from imports.²¹ Over the course of this extended history, the functions of the body has changed, due primarily to two policy shifts – from import tariffs to industry assistance as the means of fostering domestic industry, and from consideration of sector-specific needs to a consideration of the interests of the community as a whole.²² While there is some level of continuity in the Commission's role, there is also a significant expansion into broader questions of social policy in each incarnation.²³ Indeed, in its most recent Annual Report, the Commission for advice on social reform' given reduced needs for government advice on micro-economic policy.²⁴

Like a law reform commission, the Productivity Commission is an independent body with an objective advisory role.²⁵ Commissioners are appointed by the Governor General based on the advice of government.²⁶ Rather than reporting to the Attorney-General, the Commission reports to the Treasurer (although its predecessors had reported to different ministers at different times). It has had three Chairs over its life – Bill Scales (who had been Chairman of the Industry Commission since 1992), Gary Banks (1998-2012) and Peter Harris (current).

²⁰ Productivity Commission (Repeals, Transitional and Consequential Amendments) Act 1998 (Cth) s 4.

²¹ Productivity Commission (Repeals, Transitional and Consequential Amendments) Act 1998 (Cth) s 9.

²² Banks (2012), p 123; Banks (2010), p 13.

²³ Productivity Commission (2003), p 6; Banks (2012) p 141.

²⁴ Productivity Commission (2013-14), p viii.

²⁵ Banks (2012), p 121.

²⁶ Productivity Commission Act 1998 (Cth) s 24.

Rhetoric Around the Commission's Approach

Government Rhetoric

The history of the Commission and its predecessors is a complicated one, and different political parties have praised or opposed both its existence and philosophy at different points in history. The Commission itself was foreshadowed by John Howard as opposition leader prior to the 1996 election as a vehicle to 'focus national attention on the critical importance of boosting productivity'.²⁷ The Bill underwent extensive debate in Parliament, and was eventually passed 17 months after its introduction. The Labor party had made a promise to replace the Commission with a National Development Authority were it to have won government in 1998. However, since then, both Labor and Liberal governments have worked extensively with the Commission.

The Commission keeps track of positive comments on its performance and reputation in its Annual Reports.²⁸ There are a number of statements from Liberal and Labor politicians as well as from government agencies reflecting the positive regard in which the Commission is held. Examples include:

²⁷ John Howard, 'A Competitive Australia', Address to the Committee for Melbourne, 18 July 1995, tabled in House of Representatives 12 September 1996.

²⁸ In recent years, these have been set out Appendix B of each Annual Report.

- Hon Tony Abbott (Liberal) stated that the Commission 'has done magnificent work on a range of subjects...there is no better body to look at [childcare and early childhood learning] than the Productivity Commission';²⁹
- Hon Jenny Macklin (and Hon Darren Cheeseman) (Labor) described the Commission as 'Australia's leading economic research body';³⁰
- Hon Greg Combet (Labor) stated 'I think we need to get as much rigour into that sort of analysis as possible and that's why we are going to the Productivity Commission';³¹
- Hon Craig Emerson (Labor) stated 'The Productivity Commission has a distinguished record in providing impartial, economically rigorous advice and continues to make an indispensable contribution to Australian public policy debate';³²
- Hon Chris Pearce (Liberal) stated 'The advice provided by the Commission is balanced, objective and thorough';³³
- Glenn Stevens, Governor of the Reserve Bank of Australia, described the Commission as 'the experts'.³⁴

²⁹ Tony Abbot, 'Transcript of Press Conference, Columbo, Sri Lanka', <u>https://www.pm.gov.au/media/2013-11-17/press-</u> <u>conference-colombo-sri-lanka</u>, 17 November 2013 cited in Productivity Commission (2013-14), pp 12, 52.

³⁰ Jenny Macklin and Darren Cheeseman, 'Surf Coast Community Support Tackling Pokie Addiction', 8 December 2011 cited in Productivity Commission (2011-12), p 98.

³¹ Greg Combet, 'Announcement of Productivity Commission Study into Emission Reduction Policies in Key Economics', <u>http://www.climatechange.gov.au/ministers/hon-greg-combet-am-mp/transcript/announcement-productivity-commission-study-emission</u>, 15 November 2010, cited in Productivity Commission (2010-11), p 120.

³² Craig Emerson, 'The Services Industries: Unsung Heroes of Western Australia's Economic Growth Story', speech delivered to the Committee of the Economic Development of Australia, Perth, 14 August 2008, cited in Productivity Commission (2008-09), p 111.

³³ Chris Pearce, 'Statement of Expectations for the Productivity Commission', <u>http://archive.treasury.gov.au/documents/1295/PDF/PC%20statement%20of%20expectations.pdf</u>, 3 May 2007, cited in Productivity Commission (2006-07), p 108.

³⁴ Make the Hard Choices: RBA Boss', *The Australian Financial Review* (Melbourne), <u>http://www.afr.com/p/national/make the hard choices rba boss 3opR8ucgAJ5LeI9DXTYa4K</u> 14 June 2012, cited in Productivity Commission (2011-12), p 99.

These comments on the public record seem to establish the Commission as not only enjoying bipartisan support, but having a distinguished place in policy making in Australia. In particular, it is accepted by both sides of politics as 'expert' and 'economically rigorous'.

Self Perception: Speeches, Annual Reports and Media Releases

Former Chair of the Commission Gary Banks neatly sums up his view of what the Commission is striving to achieve, and how it goes about its tasks: 'Productivity is central to living standards in [Australia and New Zealand]; reform is central to realising our productivity potential; and advancing both is often crucially dependent on statistical evidence.'³⁵

The centrality of productivity as a goal is unsurprising, and is reiterated in numerous publications, speeches and media releases. There are at least seven references in speeches given by Commission Chairs to Professor Krugman's statement that 'productivity isn't everything, but in the long run it is *almost* everything'.³⁶ Productivity is not seen as an *end* but rather as *the means* to achieving high incomes for Australians and hence greater societal wellbeing.³⁷ The importance of productivity for welfare is captured by a comment by the current Chair of the Commission that 'productivity growth is the central element in improving our national welfare in future'.³⁸ While the Commission is focussed on higher living standards as an end and productivity as the means, the Commission claims to evaluate the case for specific programs (such as industry assistance, access to health and education, environmental regulation) on their

³⁵ Banks (2012), p 163.

³⁶ Banks (2012), pp 76, 87, 104, 164; Banks (2010), pp 35, 140; Harris (2013). See Krugman (1992), p 11.

³⁷ Banks (2012), pp 3, 5, 164.

³⁸ Harris (2013).

merits, rather than through an ideological preference for markets.³⁹ Nevertheless, it is clear that non-efficient price regulations and 'job creating' industry assistance are generally frowned upon.⁴⁰

The concept of 'reform' is seen as incorporating a positive element. As in the case of law reform commissions, reform or change *for the better* is seen as the overall mission.⁴¹ However, the notion of what *better* means is coloured by economic rather than socio-legal terminology. Thus a reform is 'better' if it yields a 'net benefit to the community over time.'⁴²

According to former Chair Gary Banks, a cost-benefit approach is crucial in measuring alternatives in order to improve policy.⁴³ Reform can (and, according to Banks, ought to) be measured with quantitative tools, in order to demonstrate success and failure, particularly to the broader community.⁴⁴ The difficulty here, as acknowledged in various fora, is the challenge of obtaining suitable data for analysis, particularly given ethical and privacy issues in obtaining data,⁴⁵ necessary reliance on individual perception,⁴⁶ budget cuts in the public sector,⁴⁷ and the alleged 'malaise' in academic economics.⁴⁸

³⁹ Banks (2010), p 284.

⁴⁰ Banks (2012), pp 45, 87.

⁴¹ Banks (2012), pp 106-7.

⁴² Banks (2012), p 107.

⁴³ Banks (2012), p 17; Banks (2010), pp 93-124.

⁴⁴ Banks (2012), pp 111-12.

⁴⁵ Banks (2012), p 147.

⁴⁶ Banks (2012), p 147.

⁴⁷ Banks (2012), pp 141, 179.

⁴⁸ Banks (2012), p 139.

Despite such practical barriers, the importance of evidence as a basis for policy is reiterated throughout speeches and media releases. As noted in the Second Reading speech establishing the Commission, '[s]ound policy development must be based on a full appreciation of the facts.'⁴⁹ The Commission has since been described as being 'at the heart of evidence-based policy making in Australia.'⁵⁰ Its 2009-2010 Annual Report highlights the importance of evidence-based public policy as opposed to 'sketchy data or quick surveys (or worse, focus groups) that may involve people recalling past behaviours or predicting their responses'⁵¹ or reliance on 'anecdotal experiences of selected stakeholders'.⁵² Evidence is seen as crucial in both choosing among policy options and obtaining political support for recommendations to achieve implementation.⁵³ As Banks states: '[t]here have been some notable examples in Australia of the public policy benefits to be had from quantitative analysis based on relevant and robust statistics'.⁵⁴ In relation to the Commission itself, he states 'it has provided government with a source of well researched advice' with processes that 'ensure that the arguments of vested interests will be subjected to rigorous scrutiny.'⁵⁵

The emphasis on evidence, including robust quantitative measures, does not mean that stakeholder and public opinion is irrelevant. To the contrary, in its annual reports, the

⁴⁹ Commonwealth, *Parliamentary Debates*, House of Representatives, 4 December 1996, p 7720 (Chris Miles, Parliamentary Secretary (Cabinet) to the Prime Minister).

⁵⁰ Banks (2010), p 249.

⁵¹ Productivity Commission (2009-10), p 25.

⁵² Productivity Commission (2009-10), p 26.

⁵³ Banks (2012), p 145.

⁵⁴ Banks (2012), pp 163, 171.

⁵⁵ Banks (2010), p 14.

Commission describes transparency and public consultation as a 'central feature' and 'integral to its operation' in that it ensures 'that the Commission's research and policy advice draw on public input and are tested publicly in advance.⁵⁶ Evidence and consultation are seen as equally important; for instance, Banks reflected on the importance of the 'rigour of research and analysis contained in the Commission's reports' alongside the 'extensive consultations' which allow for proposals to be 'tested through public scrutiny'.⁵⁷ The theme of testing is raised again in an extended discussion of method in the Commission's 2009-2010 Annual Report, where it states:

Transparent public processes are important to ensure that necessary judgments by advisers and decision-makers can be adequately scrutinised and tested, particularly by those who will be affected. ⁵⁸

In addition to testing, consultation is said to help ensure that reforms can be sustained,⁵⁹ which requires both 'solid research' and 'effective communication'.⁶⁰ Thus consultation is seen as important for gauging public reactions⁶¹ and enhancing awareness and buy-in.⁶²

In addition to these goals, consultation is also described as an additional source of 'evidence'.⁶³ Early consultation is said to establish a clearer understanding of the 'baseline' situation, the magnitude of problems, the extent of compliance costs, and ensure all relevant

⁵⁶ Eg Productivity Commission (2013-14), p 8.

⁵⁷ Banks (2012), p130. Banks (2010), p 256.

⁵⁸ Productivity Commission (2009-10), p 4

⁵⁹Banks (2012), pp 113-14, 119.

⁶⁰ Banks (2012), p 138.

⁶¹ Banks (2010), p 14.

⁶² Banks (2010), p 14; Banks (2012), p 103.

⁶³ Banks (2010), pp 3, 14, 251.

options are considered and possible unanticipated consequences uncovered.⁶⁴ Thus consultation not only facilitates the scrutiny of recommendations but also provides a source of evidence. As the Commission writes:

There is a particular need to...entrench requirements for public consultation – not only to gather evidence, but also to test competing views and expose draft policy proposals to scrutiny.⁶⁵

Although the PC Act provides for flexibility and a range of working methods,⁶⁶ lip service has certainly been paid to the importance of methodology.⁶⁷ As noted above there are some restrictions in the PC Act itself, particularly where economic models are employed. While outside this field, the Commission can choose the methodology it thinks appropriate, strong views have been expressed on what makes for a good methodology. Former Chair Banks focused on this issue in a speech, where he emphasised the importance of formulating and testing a particular theory, considering the counterfactual of what would happen in the absence of action, quantifying impacts, looking at both direct and indirect effects, being clear about uncertainties, avoiding errors through bias, providing for sensitivity tests and ensuring replicability by third parties.⁶⁸ There is also a strong view that evidence based methodologies should fit 'broadly within a cost-benefit (or at least cost-effectiveness) framework', which includes accounting for the full range of impacts.⁶⁹ Monetisation of costs and benefits should

⁶⁴ Productivity Commission (2009-10), p 8.

⁶⁵ Productivity Commission (2009-10), p 26.

⁶⁶ Productivity Commission Act 1998 (Cth) s 9; House of Representatives Parliamentary Debates (1996).

⁶⁷ Banks (2010), p 252.

⁶⁸ Banks (2010), pp 253-54.

⁶⁹ Banks (2010), p 254.

be the goal, even in relation to social policy in fields such as gambling, consumer protection and animal welfare.⁷⁰ Other important factors, such as independence and the importance of being objective in making assumptions underlying modelling, have also been mentioned.⁷¹ All of this suggests an emphasis on quantification and objectivity in selecting and generating evidence on which to rest its conclusions.

Evaluation

While there is voluminous literature by those involved in the Productivity Commission, mostly in the form of speeches by its Chair as well as its own self-written history,⁷² very little has been written externally about its general methods and approach. Most of what does appear in the literature is specific to a particular inquiry, discussing particular recommendations for the purposes of either applause or critique. In some cases, critique of the Commission extends to its approach or to methodologies employed. For instance, it has been argued that 'the real significance of [a Commission report] lies in the fact that it provides a veneer of legitimacy for a neoliberal political agenda'⁷³ and that the Commission employs 'dubious analytical assessment' with 'anecdotal references...no substitute for a thorough analysis'.⁷⁴ More specific objections have been taken by a former Commissioner, who suggested that implementation costs were in one case ignored leading to over-estimation of benefits.⁷⁵ There is one critique of the economic model employed exclusively at an earlier point in the Commission's history,⁷⁶ although that seems to have been rectified by statutory requirements to use multiple models or

⁷⁰ Banks (2010), p 254.

⁷¹ Eg Banks (2010), p 254-55.

⁷² Productivity Commission (2003).

⁷³ Purse, Meredith, and Guthrie (2004).

⁷⁴ Purse, Guthrie, and Meredith (2004).

⁷⁵ Sloan (2011), p 35.

⁷⁶ Manning (1998) (critiquing the Commission's use of the Orani economic model).

have these evaluated. However, most critiques relate to specific publications or recommendations rather than broader questions.

Internationally, the Commission has an excellent reputation. The OECD has lavishly praised the Commission as 'a major source of innovative policy advice and analysis' and a 'model for institutionalising evidence-based policy-making' with 'a strong analytical tradition' and 'excellent analytic work'.⁷⁷ The OECD has also suggested that other countries can learn from Australia's experience with the Commission, particularly Mexico and Germany.⁷⁸

Other countries have themselves looked to the Australian Productivity Commission as a model to be followed in their own jurisdictions. For instance, Lianne Dalziel reportedly stated as the New Zealand Minister for Commerce that if she could turn one Australian agency into a trans-Tasman institution, it would be the Commission.⁷⁹ New Zealand did ultimately create its own Productivity Commission in 2010. Denmark and Norway have also created productivity commissions.⁸⁰ Other countries have made inquiries with a view to possibly establishing a similar organisation,⁸¹ and the Indian Council for Research and International Economic

⁷⁷ OECD (2010), pp 86-87, 177.

⁷⁸ OECD (2013), p 51 (recommendation for Mexico to create 'a high-level inter-agency body focused on productivity similar to Australia's Productivity Commission'); OECD (2011), p 20 (recommendation for Germany to establish 'an advisory body tasked with reviewing regulation and other issues – similar to the Australian Productivity Commission').

⁷⁹ Brenchley (2008), p 26; Productivity Commission (2005-06), p 96.

⁸⁰ International Monetary Fund (2014), p 14.

⁸¹ Sloan (2011), p 36; The Scotsman, 'Former Auditor General calls for Public Services Watchdog' <u>http://www.scotsman.com/news/health/former-auditor-general-calls-for-public-services-watchdog-1-2763951</u>, 29 January 2013 (former Auditor-General of Scotland calls for "Australian-style productivity commission"); Waller (2012) (recommendation for Taiwan "to establish an independent advisory body in Taiwan to promote structural reforms to enhance competition and productivity").

Relations called for the establishment of a Productivity Commission there.⁸² Even without emulation, there has been praise. Chinese government advisers have reportedly praised the Commission's approach as 'scientific policy making'⁸³ The Commission has also been praised in business circles, with the Business Council of Australia chief executive describing its 'excellent work, high standard of research and professionalism'.⁸⁴

In summary, the Commission is nationally and internationally respected as a leading source of policy advice to the Commonwealth. This esteem appears linked to the quality of its reports, the reliance on quantitative evidence, and its use of consultation. Given the rhetoric associated with the Commission, our expectation was that Commission reports would have a different citation profile compared to law reform commission reports, with greater reliance on the quantitative and empirical data. While we expected the Commission to rely on consultation and stakeholder submissions, we expected such use to relate primarily to the testing of findings (empirically and politically), with only secondary use as evidence. It is this hypothesis that we set out to test.

METHOD

Having established our hypothesis, we discovered that there had been no research analysing the Commission's approach across different inquiries. Given the significance of Commission

⁸² Hidustan Times (Washington), 'Indo-US study finds India's growth model 'flawed'', <u>http://www.hindustantimes.com/business-news/indo-us-study-finds-india-s-growth-model-flawed/article1-1173342.aspx</u>, 15 January 2014.

⁸³ Brenchley (2008), p 79.

⁸⁴ Brenchley (2008), p 79.

reports in law and policy reform, and reflecting the Commission's own rhetoric around quantitative measures, we wanted to utilise an empirical instrument to test our hypothesis. In particular, we were curious as to the extent to which the recommendations within Commission reports could be linked back to findings from quantitative research, as opposed to stakeholder viewpoints and opinions.

Methodologies Employed in Previous Studies

In undertaking this task, we looked to methodologies employed in previous studies analysing reports of reform commissions. Angela Melville undertook a parallel comparative analysis of a report from the New Zealand Law Reform Commission and the then Law Commission of Canada.⁸⁵ Her concern was to 'highlight the differing ways in which the commissions put their principles into practice.' She found that the New Zealand Law Reform Commission report was legalistic in style. It was not transparent in its methods, nor did it seem to put much weight on information derived from community consultations.⁸⁶ In contrast, the Law Commission of Canada's report revealed an interdisciplinary approach that was reflective of its publically stated methods and 'included views other than just legal perspectives.'⁸⁷ What is significant from Melville's limited study is that she did not rely upon statements and rhetoric from the commissions concerning how they approached law reform but reconstituted their approach from their reports. A criticism of Melville's study is that she does not disclose her own methodologies through which her process of reconstituting was conducted. She describes her

⁸⁵ Melville (2007). The Law Reform Commission of Canada was unfunded in 2006. See MacDonald (2008).

⁸⁶ Melville (2007), p 161.

⁸⁷ Melville (2007), p 161.

approach simply as 'comparing' without any explanation of how this comparison was undertaken.⁸⁸

An alternative approach to studying commission reports has been recently undertaken by Kieran Tranter who applied the practice of citation analysis to a sample of ALRC reports.⁸⁹ Citation analysis has been used to examine the citation practices of the judiciary in law reports⁹⁰ and of legal academics in law journals.⁹¹ In Australia, Russell Smyth has comprehensively applied the method to determine the citation patterns of the Australian superior courts.⁹² Citation analysis has also been applied to samples of Australian law journals.⁹³ Tranter suggests that citation analysis is a meaningful method through which to analysis law reform commission reports as the practice of citing 'tells a reader that the proposition that is accompanied by a citation has authority, not just because the author is saying it, but that others have said it.'⁹⁴ He suggests that 'citation analysis can be a form of archaeology whereby the processes of shaping a given text can be uncovered through examining the citations.'⁹⁵

⁸⁸ Melville (2007), p 156.

⁸⁹ Tranter (2015).

⁹⁰ Merryman (1978); Friedman et al (1985); Johnston (1985); Harris (1985); Schriek (1991); Sirico and Drew (1991); Manz (1995); McCormick and Praskach (1996); McCormick (1996a); McCormick (1996b); Kopf (1997); Manz (2001); Beaird (2002); Cosanici and Long (2005).

⁹¹ Maru (1976); Shapiro (1985); Shapiro (1991); Shapiro (1995); Landes and Posner (1995); George and Guthrie (1999).

⁹² Smyth (1999a); Smyth (1999b); Smyth (1999c); Smyth (1999d); Smyth (2000a); Smyth (2000b); Smyth (2001); Smyth (2002); Fausten, Nielsen and Smyth (2007); Smyth (2007); Fausten and Smyth (2008); Nielsen and Smyth (2008); Smyth (2008a); Smyth (2009a); Smyth (2009b).

⁹³ Ramsay and Stapledon (1997); Voon and Mitchell (1998); Smyth (2012).

⁹⁴ Tranter (2015), pp 326-7; See also Batagol and Castan (2012).

⁹⁵ Tranter (2015), p 327.

However, there are limitations to the citation analysis approach. The focus is on counting and categorising citations. Tranter was able to document that, over the past 20 years, the ALRC has referred to 120 310 sources in its citations comprising submissions (46%), cases or legislation (25%), material produced by government (14%) and books and journals (6%).⁹⁶ Tranter concluded that the high citation of submissions is evidence that substantiates the ALRC's claim that it undertakes law reform through a community consultative approach.⁹⁷ However, what Tranter's study did not consider was how individual citations were used. It involved extracting and then counting and cataloguing the citations out of context. While 46% of the ALRC citations have been to submissions, it might be – although unlikely – that it only cites from submissions when it disagrees with the submission and its actual recommendations are derived from government or academic sources. A citation analysis approach cannot address this concern as it does not connect conclusions and recommendations to the part of the text that synthesised or justified the conclusion and recommendation. As such, it cannot identify the sources of authority that were used in those particular blocks of text. While citation analysis develops document-wide metrics concerning what was cited, it is not sufficiently detailed and discerning to analyse the *impact* of particular sources.

Moving beyond prior studies of commission reports, we considered the ethnographic approach of Bruno Latour. In his ethnography of the French Conseil d'Etat, Latour became intrigued at the textual process whereby the commissioners constructed their final judgments from 'stacks' of other texts and successive drafts.⁹⁸ Latour's suggestion – that documents,

⁹⁶ 9% were to newspapers, material produced by NGOs and other unclassified sources: Tranter (2015), p 337.

⁹⁷ Tranter (2015), p 345. On the ALRC's community consultative approach, see Kirby (1983), pp 56-61; Opeskin (2002); Weisbrot (2005), p 32.

⁹⁸ Latour (2010), pp 86-87.

particularly law and government texts – have on their final versions the traces of the earlier texts through which they were formed, seems to fill a gap between Melville's 'comparing' and Tranter's citation metrics. What Latour suggests is that final documents can be stripped away to show what was relied upon. While the Conseil d'Etat is not a reform commission but rather forms final appellant jurisdiction of the French administrative law regime,⁹⁹ the same observation applies. The statutory mandate to report to Government is usually understood by reform commissions to require a series of numbered recommendations. These are often used by reform commissions to document their successes – that is reporting that the Government has legislated or otherwise adopted identifiable and countable numbers of recommendations.¹⁰⁰ In short, the success or failure of a reform commission report is often considered to be, at least in part, the number of recommendations taken up by government.¹⁰¹ This means that recommendations are the clear end-points of a report. Reports are written to frame, explain and justify the recommendations. For the study of reform commissions, recommendations present as the place to start.

This study does just this. Its method started with the recommendations and worked back through the reports to the sections where specific recommendations were discussed. It then identified and recorded the sources used by the Commission to support the recommendation. In this way the issue of impact, that was not answerable by a straight citation analysis, was

⁹⁹ Latour (2010), pp 111-14.

¹⁰⁰ Eg the ALRC's statements about implementation activities for final reports in Appendix F and G of its recent annual reports. Australian Law Reform Commission (2012-13), pp 126-143; Australian Law Reform Commission (2011-12), pp 147-169.

¹⁰¹ Opeskin (2005), pp 201, 202, 216.

directly addressed. The following section provides a detailed description of the methodology employed.

Methodology Employed in Current Study

For the purpose of this study, we selected a sample of six inquiry reports and one research report. The inquiry reports were *Compulsory Licensing of Patents* (2013)¹⁰², *Default Superannuation Funds in Modern Awards* (2012)¹⁰³, *Australia's Anti-Dumping and Countervailing System* (2009)¹⁰⁴, the two volume *Caring for Older Australians* (2011)¹⁰⁵, the two volume *Electricity Network Regulatory Frameworks* (2013)¹⁰⁶and the two volume *Disability Care and Support* (2011)¹⁰⁷. The research report we selected was *Major Projects Development Assessment Processes* (2013).¹⁰⁸ This sample was selected based on a series of considerations. First, we focussed on inquiry reports because these were the 'final' reports of an inquiry, representing the Commission's full and concluding advice to government. One research report was included to provide a contrast. Second, recent reports were chosen. Third, the topics of the reports were selected based on two considerations. The first was that the report provided detailed recommendations directed to legislative and policy changes. The second was that the topic was not 'economic' in a pure sense, but had a wider 'social focus.' Informing this

¹⁰² Productivity Commission (2013a).

¹⁰³ Productivity Commission (2012).

¹⁰⁴ Productivity Commission (2009).

¹⁰⁵ Productivity Commission (2011a).

¹⁰⁶ Productivity Commission (2013b).

¹⁰⁷ Productivity Commission (2011b).

¹⁰⁸ Productivity Commission (2013c).

last consideration was the perspective of whether we thought that the topic could have been inquired into by the ALRC. We acknowledge that this was a highly subjective assessment but justified it on the basis that it provided a sample that could allow us to meaningfully compare our findings from the sample of the approach of the Commission to seemingly analogous reform commissions, most particularly the ALRC.

We conducted a detailed analysis of each Productivity Commission report. The focus of our study was on evidence and submissions that had an 'impact' on the recommendations made by the Commission. This focus informed the process we followed in analysing each of the reports.

Outline of Methodology

The analytical methodology employed in this study comprised four main steps. In the *first step*, we would *locate and print out the list of recommendations* made by the Commission. The complete list of recommendations is often found after the overview at the start of the reports.

The Commission groups together recommendations on the same subject in individual chapters of its reports. Each chapter can have from one to over fifteen recommendations. We would read each of the chapters containing recommendations. This led to the *second step* in our analytical methodology, which was to *identify pieces of evidence that the Commission referred to as framing, explaining or justifying the particular recommendations* of that chapter. By 'evidence' in this context, we mean written submissions made by participants in the inquiry, oral submissions made by participants at the public hearings and other sources (such as academic articles and governmental reports) that the Commission referred to in its reports. Each piece of evidence that we identified as supporting a particular recommendation would be

highlighted and then recorded. We did not record pieces of evidence that were discussed but subsequently refuted by the Commission, as the scope of our study was not designed to capture this type of data. It was often quite easy to determine whether the Commission relied on or refuted a piece of evidence, as often evidence from participants in the inquiry was listed in boxes in the reports under headings which indicated whether the Commission accepted or rejected the evidence. However, this was not a universal feature of the reports, and for many chapters it was only possible to determine which evidence the Commission was relying on by carefully reading the chapter and looking at the evidence in the context of the Commission's commentary.

After we had analysed each chapter of a report, highlighting and recording each piece of evidence that the Commission had relied upon in making the individual recommendations, the *third step* was to *locate and identify the source of this evidence*. This involved tracing the evidence back to its original source. We would start by locating the original text from which the Commission had drawn the evidence. In most cases, this would be a written submission from one of the inquiry participants. However, sometimes the evidence was drawn from academic articles or government reports, in which case we would locate these sources. We would then identify the section of the submission, article or report where the evidence quoted or referred to by the Commission was located. This was often quite simple, as the Commission often gives a page number identifying where in the source the evidence is located.

Once we had located the piece of evidence in the source, the *fourth step* was to *categorise this evidence*. The first type of categorisation was to determine whether the source of the evidence referred to by the Commission was the primary source, or whether the evidence

relied on some secondary source. If it was the latter, we would continue the tracing process to find the original source of the evidence. For the purpose of this article, primary sources are those sources that were directly referred to by the Commission in making the recommendations in their reports. Secondary sources are those sources that were referred to by the primary source. For example, in Compulsory Licensing of Patents, the Commission noted that: 'the Centre for Law and Genetics observed: 'our empirical evidence indicates that those who would consider applying for a compulsory licence perceive that the financial cost is prohibitively high'.¹⁰⁹ In this example, the Centre for Law and Genetics' written submission would be categorised as the primary source, and the empirical evidence on which they based their submission would be categorised as the secondary source. The second type of classification was to determine the category of source. There were three main categories: submissions (written or oral), journal articles or reports. The third type of categorisation was to determine the nature of the evidence. We developed six categories; namely, mere assertions, legal or logical arguments, empirical evidence, economic arguments, scientific arguments and personal experience. We would read the cited evidence in the context of its original source and classify it, recording the result. The following section provides a more detailed description of these categories.

Categorisation of Evidence

The **mere assertion** category encompassed statements from participants or other bodies that were not supported by any type of argument or evidence. Many of the statements that fell within this category were to the effect that the participant supported a particular recommendation. However, others were simply unsupported statements. For example, in *Default Superannuation*

¹⁰⁹ Productivity Commission (2013a), p 117.

Funds in Modern Awards, the Commission relied on an assertion of the Australian Institute of Superannuation Trustees that the current system by which default superannuation funds are selected for awards 'can appear opaque'.¹¹⁰

In contrast, the **argument** category included statements made by participants that were supported by either logical or legal arguments that were explicitly explained. For example, in *Compulsory Licensing of Patents*, the Commission relied on the legal argument of Charles Lawson that s 135 of the *Patents Act 1990* (Cth) creates uncertainty because there is no definition of the terms 'reasonable period' and 'reasonable terms and conditions'.¹¹¹ An example of a logical argument relied on by the Commission was provided by the Independent Commission Against Corruption in *Major Project Development Assessment Processes* that 'a transparent planning system requires the provision of publicly available information so that members of the public understand what is being proposed, why decisions have been made, what has influenced those decisions, and the processes involved in making a decision'.¹¹²

The **empirical evidence** category encompassed statements supported by statistical evidence, which could have been derived from interviews, surveys or statistical analysis thereof. For example, in *Australia's Anti-dumping and Countervailing System*, the Commission relied on empirical evidence provided by the Australian Customs and Border Protection

¹¹⁰ Australian Institute of Superannuation Trustees (2012) quoted in Productivity Commission (2012), p 154.

¹¹¹ Lawson (2008), p 132, quoted in Productivity Commission (2013a), p 147.

¹¹² Independent Commission Against Corruption (2012) quoted in Productivity Commission (2012), p 126.

Service, which demonstrated that the vast majority of its investigations required extensions in time.¹¹³

The **economic argument** category included statements supported by economic theories or rhetoric. For example, in *Electricity Network Regulatory Frameworks*, the Commission relied on the economic argument of the Australian Energy Market Operator, that 'effective competition has the capacity to reduce market power and overcome information asymmetry problems'.¹¹⁴

The **scientific argument** category was intended to include any statements based on scientific analysis or evidence. However, in the reports examined in this study, the Commission did not rely on any such statements in making its recommendations.

The **personal experience** category encompassed statements made by participants that were based solely on their personal experiences. For example, in *Caring for Older Australians* the Commission relied on a submission from Clare Dewan that she had 'observed the results of having little or no quality control processes in place for the Registered Training Organisations'.¹¹⁵ These differed from the empirical evidence category in comprising a single anecdote or summarising a single person's experience, rather than an attempt to capture (quantitatively or qualitatively) a broader picture.

¹¹³ Australian Customs and Border Protection Service (2009) quoted in Productivity Commission (2009), p 141.

¹¹⁴ Australian Energy Market Operator (2013) quoted in Productivity Commission (2013b), p 617.

¹¹⁵ Clare Dewan and Associates (2010) quoted in Productivity Commission (2011a), p 377.

The analytical methodology described above is illustrated in figure 1 which provides a schematic flow-diagram of the process of analysis.

Chapter Recommendation Primary source Secondary source Secondary source
Category of source
Submission (written or oral); or
Journal article; or
Report.

Figure 1: The analytical methodology employed in analysing Commission reports

The application of our analytical methodology can also be illustrated by way of an example of an analysis of one of the recommendations from *Caring for Older Australians*. In this report, recommendation 17.2 stated that:

The Australian Government should negotiate with providers of care services to existing care recipients to harmonise care subsidies and other arrangements. It should reach an agreement within five years that would have the effect of removing grandfathering arrangements for existing and new places while protecting existing recipients of care from changes that would impose a new cost upon them. ¹¹⁶

We began with chapter 17, as this was the chapter in which the recommendation was made. By closely reading the chapter, we were able to identify a number of pieces of evidence that the Commission relied upon in making this recommendation. For example, we identified that the Commission relied on a piece of evidence put forward by Medicare Australia, after reading the following passage from the report:

There is already a legacy of grandfathering, particularly in relation to fee schedules, which adds to the complexity of the sector. Indeed, there are multiple levels of Government subsidies and co-contributions based on when a person entered care. As Medicare Australia said: 'Grandfathering existing rules means increased complexity for both providers and Medicare Australia, with multiple sets of rules running in parallel in order to determine payments'.¹¹⁷

Having identified that the Commission was relying on this piece of evidence in making recommendation 17.2, we proceeded with the third step of our analysis, which was to analyse the nature of this evidence. In order to do this, we located the source of this evidence – the written submission that Medicare Australia made to the inquiry. Having located the source, we proceeded with the fourth step of our analysis, being the categorisation of the evidence. By examining the submission, which made no reference to another supporting source, we were

¹¹⁶ Clare Dewan and Associates (2010) quoted in Productivity Commission (2011a), p 489.

¹¹⁷ Clare Dewan and Associates (2010) quoted in Productivity Commission (2011a), p 487-88.

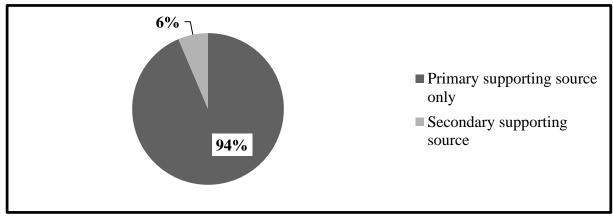
able to determine that the evidence was only based on a primary supporting source – namely Medicare Australia's written submission. By reading this piece of evidence in the context of the written submission, we were also able to categorise the evidence as being based on a logical or legal argument.

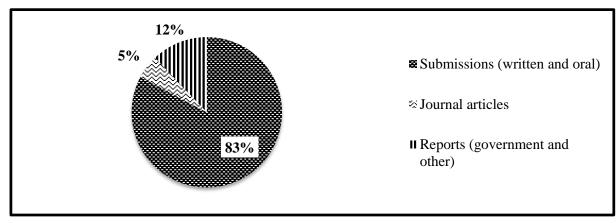
By employing the analytical methodology described above, we were able to identify and categorise pieces of evidence that the Commission directly relied on in framing, explaining or justifying its recommendations. In this way, our analysis focused on the 'impact' of the evidence, which will be highly instructive in determining trends in the type of evidence that is persuasive to the Commission.

FINDINGS

In this part we set out the aggregate findings of our analysis of the sample. The data and findings for each report are provided in the appendix.

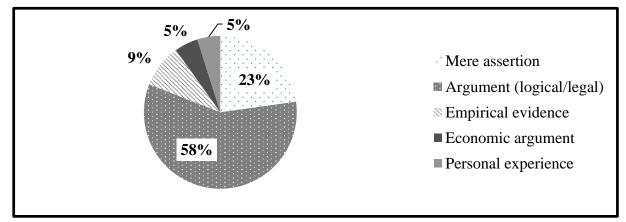
Graph 1: Aggregate: Evidence that was supported by primary and/or secondary supporting source(s)





Graph 2: Aggregate: Category of sources relied upon by the Commission

Graph 3: Aggregate: Type of evidence relied upon in making recommendations



The aggregated data provides an overall summary from the sample of the trends in the evidence relied upon by the Commission in making recommendations. As Graph 1 shows, our data suggests that the vast majority of evidence relied upon by the Commission can only be traced back to one source, with only 6 per cent of evidence being supported by a secondary supporting source. Further, Graph 2 demonstrates that the majority of these primary sources were submissions (83%), with a smaller number reports (12%) and journal articles (5%). Graph 3 demonstrates that the majority of evidence relied upon by the Commission in its reports is based on logical or legal arguments (58%), with a large number being based on assertions

(23%), and smaller numbers being based on empirical evidence (9%), economic arguments (5%) and personal experience (5%).

DISCUSSION

In this part we discuss the findings of our study. First we consider whether the findings suggest that the Commission has different approaches depending whether the topic is more marketbased or more social policy in orientation. Second, we compare our findings to the recent study of the ALRC. Third, we address the over-arching finding as it relates to our hypothesis whether the Commission's approach is 'evidence *and* consultation' or 'evidence *as* consultation'?

Inquiry Reports Suited to the Commission

As discussed above, the Commission's own rhetoric emphasises the importance of the empirical, rigorous, quantitative analysis in proposing and evaluating recommendations in its inquiries. According to former Chair Banks in particular, costs and benefits of proposed reforms need to be quantified and ideally monetised.¹¹⁸ For this reason, our results are surprising, as across *all* the reports that we analysed the majority of the evidence that was relied upon by the Commission in making its recommendations were based on logical or legal arguments. The second largest category of evidence relied upon by the Commission was the

¹¹⁸ See above text accompanying notes 35-71.

mere assertion category. Indeed, the empirical evidence category was generally only the third largest category of evidence relied upon by the Commission in making recommendations.

There were certain reports where the empirical evidence category accounted for a significant proportion of the evidence relied upon by the Commission, notably in *Compulsory Licensing of Patents*, *Default Superannuation Funds*, *Electricity Network Regulatory Frameworks* and *Major Projects*. However, there were other reports where only a small proportion of empirical evidence was relied on, such as *Caring for Older Australians* and *Disability Care and Support*. Instead, in these last two reports the Commission utilised on a large amount of evidence from the legal/logical arguments, mere assertion and personal experience categories. In both these reports, the Commission relied heavily on the submissions from the participants in its final reports.

From these results, it is our suggestion that the Commission is better able to employ quantified, empirical evidence in inquiries where the focus is on market-based issues – such as compulsory licensing, superannuation fund regulation and electricity network regulation. When inquiries focused on social issues – such as disability and aged care – the Commission placed less reliance on such evidence. It should be noted that our results in this regard are by no means conclusive, as they are limited by the small sample size of reports that we analysed. However, we believe that these results disclose a trend, and it would be interesting to test this further in future studies.

The Commission itself does not seem to be aware of this distinction in the type of evidence on which it relies for different types of inquiries. As noted above, former Chair Banks

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was of the view that quantified and monetised costs and benefits should be the basis for decision making even in relation to social policy in fields such as gambling, consumer protection and animal welfare.¹¹⁹ We were not able to find any statement in speeches or annual reports of the Commission that ran counter to this view that social policy can be evaluated on similar terms to market policy. While the Commission has been noted that data is sometimes hard to procure, our results suggest that something other than a general difficulty in obtaining quality data is at play. In particular, it would seem that some *kinds of issues* are less susceptible to an economic approach based on analysis of quantitative data than others. Where the Commission is asked to consider social issues outside its traditional areas of expertise, it necessarily relies more heavily on assertions made by stakeholders and anecdotes of individual experiences.

Another finding concerned the similarity between the evidence mix from the inquiry reports compared to the research report. Compared to the aggregate results the research report data is comparative. Both had only 6% traced back to one source¹²⁰ and the breakdown of sources used in the research report (submissions 81%, reports 17% and journal articles 2%)¹²¹ is a similar mix to the aggregate results (submissions 83%, reports 12% and journal articles 5%).¹²² There is also a similar mix concerning the evidence category. The research report was identified as having 69% of the evidence used based on logical/legal arguments, 15% on empirical evidence, 14% assertions and 2% economic arguments.¹²³ This compares to the aggregate results of 58% logical/legal arguments, 23% assertions, 9% empirical evidence, 5%

¹¹⁹ Banks (2010), p 254.

¹²⁰ See above Graphs 1 and 22.

¹²¹ See above Graph 23.

¹²² See above Graph 2.

¹²³ See above Graph 24.

economic arguments and 5% personal experience.¹²⁴ Some caution is needed with generalising from this comparison. First, the aggregate results include the data from the research report. This is a minor concern. When aggregated, skew from outlier data from the single research report would have been minimised by the data from the six inquiry reports. Second, only one research report was examined. It could be that the source and evidence make up of that report is exceptional. Nevertheless, the data, from this single research report does seem to suggest that, notwithstanding the different legislative requirements between an inquiry report and a research report, the sources and evidence used by the Commission for the two seems quite analogous. While this would need greater examination based on a larger sample of research reports to make a definitive finding, it supports a tentative conclusion that the Commission does not use different types of evidence between an inquiry under Part 3 and a research report under Part 4 of the PC Act.

What this reinforces is that the Commission's approach seems determined by topic rather than predetermined by a set commitment to a specific methodology. The formal distinction between inquiry reports and research reports does not, on the data we have assembled, make a noticeable difference to the sources or evidence used by the Commission. Where the Commission is investigating market-related issues, the findings suggest the Commission utilises a great proportion of quantifiable and economic evidence. Where the Commission is investigating and recommending around social issues, it relies more on assertions and anecdotes made by stakeholders. This immediately raises a question of how the

¹²⁴ See above Graph 3.

Commission's reports in these latter areas are different to the reports produced by other reform commissions.

Comparison to the ALRC

Tranter's recent citation analysis of a sample of the ALRC provides a way of comparing the findings about the Commission in this article to an institution that has long advised the Commonwealth on law reform, often in areas that can be seen as more broadly social policy in focus.¹²⁵ As outlined above Tranter found that in his sample of the final reports by the ALRC from 1991 to 2012 that 46% of citations were to submissions made during the course of the inquiry, 25% to cases or legislation, 14% to material produced by government and 6% to books and academic journals.¹²⁶ This is broadly similar to the aggregate findings in this article that the Commission's recommendations were based on submission (83%), reports (12%) and journal articles (5%).¹²⁷ Indeed, the Commission appears to rely to a greater degree than the ALRC on submissions. Also similar was the fact that both commissions seem to have recourse to academic material such a journal articles in around 5% of references.

This comparison is a highly inaccurate. As has been identified above, the differences in the methods between Tranter's study and the study in this article are quite fundamental. Tranter

¹²⁵ See for example, Australian Law Reform Commission (1996); Australian Law Reform Commission and Australian Health Ethics Committee of the National Health and Medical Research Council (2003); Australian Law Reform Commission (2008); Australian Law Reform Commission and New South Wales Law Reform Commission (2010).

¹²⁶ 9% were to newspapers, material produced by NGOs and other unclassified sources: Tranter (2015), p 337.

¹²⁷ See Graph 2.

counted and coded all citations¹²⁸; there was none of the more finely grained identification of impact of specific citations as was conducted in this study. There remains to be done a study to apply the method used in this study to a sample of ALRC reports to look at sources and evidence that supported recommendations, and there also remains to be done a study that applies a citation analysis to a sample of the Commission's reports. However, as an impression what is striking between the findings of both studies is the prominence (in Tranter's study) and impact (in this study) of submissions. It seems that, for both commissions, making submissions matters. This opens to a particular issue with submissions. As noted the Commission's rhetoric concerning submissions has an ambiguity about it. At the forefront has been the affirmation of quantifiable data as the best evidence on which to base recommendations for reform. However, parallel has been a concern with ensuring consultation.¹²⁹ This has come in two guises. First as a notion of public scrutiny; of ensuring analysis and preliminary recommendations by the Commission are seen as appropriate and reasonable to stakeholders. Here consultation is considered as a second stage that affirms or refines recommendations initially based on 'evidence.' This can be summarised as the 'evidence *and* consultation' approach. The second is 'consultation as evidence' where the submissions are data to be added to a mix of data that includes quantifiable data and secondary literature to be used directly by the Commission in the formulation of recommendations.¹³⁰

This study shows that when the Commission synthesises a recommendation, 83% of the citations within that text are to submissions. This strongly suggests that the Commission's

¹²⁸ Tranter (2015), 335.

¹²⁹ See above text accompanying n 56.

¹³⁰ See above text accompanying n 63 and n 65.

dominant approach is to use consultation as evidence. In addition, when we went further and examined the submissions, we found that the critical point that the Commission relied upon was drawn in 58% on logical/legal arguments, 23% from mere assertions, 9% on empirical evidence, 5% on economic arguments and 5% from personal experiences.¹³¹ While the Commission's rhetoric seems to primarily treat consultation as supplementary to evidence, our findings show that, when it comes to recommendations, the overwhelming practice of the Commission has been to utilise consultations as evidence.

Evidence and Consultation or Evidence as Consultation

The process of consultation, receiving submissions and then the incorporating of those submissions into a final report, has become the standard and expected way that reform commissions operate in Australia.¹³² It is the approach that the ALRC in its annual reports claims it uses¹³³ and it has long be advocated within the literature on institutional law reform.¹³⁴

Regina Graycar has been a lone voice in questioning the appropriateness of submissions in the context of reform.¹³⁵ Her argument favours a strong version of the 'evidence and consultation' approach. Her focus is the changes that introduced 'shared care' arrangements

¹³¹ This data was for all the arguments across the sources cited by the Commission. However, with such a large percentage (83%) as submissions, it is reasonable to assume that the percentages of argument codings for submissions tracks closely the overall figures.

¹³² Barnett (2011), pp 172-181; Davis (2005), p 148.

¹³³ Australian Law Reform Commission (2013), p 17.

¹³⁴ Kirby (1983), pp 56-61; Sackville (1983), pp 223-240, 226; Opeskin (2002); Weisbrot (2005), pp 18-39, 32.

¹³⁵ Graycar (2000); Graycar (2012); Graycar (2005); Graycar and Morgan (2005)..

into Australian family law.¹³⁶ She identified that these reforms came about because of the successful advocacy by 'Father's Rights' groups. In particular, Graycar found that these groups undermined, in the minds of lawmakers, existing Australian academic research into domestic violence, poverty rates of single mothers and the effects of separation on the welfare of children, by emphasising the suffering of non-care fathers.¹³⁷ What was significant for Graycar about the campaigns were that they were not based on empirical evidence or reliable studies, rather anecdotal statements and stories. The highlight for Graycar was the argument used to undermine the very clear statistical evidence concerning women and children as victims of domestic violence perpetrated by men in Australia. It was claimed that men suffer domestic violence at the hands of women because one advocate had gone on the public record claiming that his ex-partner had once 'chucked a frozen chook' at him.¹³⁸

Graycar uses this provocative image of reform by frozen chook to problematise the use of consultation and submissions by reform commissions. She argues that reliance on submissions could distort the investigation process and ultimately corrupt the good intentions of the reform commission. There are two dimensions to this. The first is that undertaking consultation and asking for submissions privileges sectors of the community and economy with the skills and resources to respond.¹³⁹ This is of a particular concern in the social policy reform area where the voices of the very people whose welfare and wellbeing are being investigated could be marginalised.¹⁴⁰ The second is that submissions are usually sectorial and often

¹³⁶ Graycar (2000), p 745; Graycan and Morgan (2005), pp 393, 416.

¹³⁷ Graycar (2000), pp 737-46; Graycar (2012), p 263.

¹³⁸ A 'chook' is Australian coloquial for chicken. Graycar (2000), p 745; Graycar and Morgan (2005), pp 393, 416.

¹³⁹ Graycar and Morgan (2005), pp 406-07.

¹⁴⁰ Barnett (2011), p 173.

anecdotal. Submissions tend to be couched in terms of what the stakeholder wants out of the reform process. They tend to be akin to 'submissions' within an adjudicative context and as such involve the presentation of an argument and advocacy for a particular outcome. There are no standards for what is in a submission nor any independent check on the facts and evidence presented beyond the reform commission's own judgment of reliability and probity. For Graycar, the danger of submissions is that serious and fundamental issues that need to inform a reform process, like hard data on the incidents and nature of domestic violence for family law reform, become swamped by inflammatory statements about projectile domestic fowls.¹⁴¹

For Graycar the corrective of 'reform by frozen chook' is evidence and independent scholarly, peer-reviewed research.¹⁴² In many respects Graycar is suggesting that reform commissions gather their own data, undertake their own analysis and engage significantly with existing, relevant, academic literature. Indeed, much of the rhetoric of the Commission about evidence and robust quantitative measures accords with Graycar's perspective. Graycar is not entirely discounting consultation and submission processes. Rather, her perspective is one of balance – that the frozen chook-ness of submissions and consultations, of a tendency to sectionalism, bare assertion, partiality, anecdote and unreliability – needs to be off-set by empirical and verifiable evidence. Thus, in her view, reform commissions need to give equal weight to evidence in a narrow sense – being evidence that is empirical, quantitative and verifiable – and consultation.

¹⁴¹ Graycar (2000), p 753; Graycar (2012), p 267.

¹⁴² Graycar (2005), pp 49-77, 67-69.

However, this is not what the data of this study found in relation to Commission reports. This study found that consultation has been used by the Commission, particularly in the more social policy contexts, *as* evidence. This expands the definition of evidence away from the narrower concept of empirical, quantitative and verifiable evidence on which the Commission claims to primarily rely. Simply put, this study has found that 83% of the sources used by the Commission to justify a recommendation were submissions.

Submissions, notwithstanding Graycar's perspective, need not always be akin to frozen chook. Submissions can present data, modelling or summarise existing literature. This is why we went further and investigated the *actual* material embedded in the source that the Commission was approving or adopting. In doing this it became clear that very few of the recommendations were based on material that could be described as evidence in the narrow sense. As set out in Graph 3 only 9% of recommendations are supported by empirical evidence and 5% based on economic arguments. This means that only 14% of recommendations from our sample were based on material that fits comfortably within the narrowr definition of evidence, and within the particular expertise that the Commission, in its own rhetoric, claims for itself.

More significantly, 23% of recommendations were based on a mere assertion; that is an unverified statement of fact. Further 5% were based on statements drawn from personal experience. We do not question the veracity and genuine belief of those who have provided this material to the Commission. However, we do note that this indicates that 28% of the recommendations were justified by material akin to either the sort of anecdotal tale-telling that Graycar identifies as frozen chook or to the bare interests of those making submissions. This can only be considered 'evidence' if an extremely liberal interpretation is placed on the word. In particular, it is not the kind of 'evidence' that the Commission highlights as important in its own rhetoric.

This leaves the 58% of recommendations that were based on logical or legal arguments. How this second order reasoning and its conclusions relate to 'evidence' is difficult to discern. At one level, if the Commission simply adopts a conclusion based on a logical or legal argument presented by stakeholder, then it is difficult to see how this is different from adoption of an assertion or a personal statement; the Commission is acting as a conduit for a stakeholder's reasoning to become a recommendation. If the Commission in its text examines, checks and compares that argument before adopting it, then it is possible to see the process as more analytical and objective. It would not necessarily be evidence as narrowly conceived, but it would satisfy critics like Graycar whose critique calls for transparency, verification and analysis in reform commission reports.¹⁴³ However, there is no reason to believe that the Commission has greater expertise in analysing these arguments compared to a law reform commission.

This is not to suggest that the Commission's recommendations are only ever supported by a single source containing a single argument. For example recommendation 6.4 in *Australia's Anti-Dumping and Countervailing System* advised that 'there should be no change to the current five-year default term for anti-dumping and countervailing measures', extensions should be limited to a single three-year term based on the same requirements as the original

¹⁴³ Graycar (2005), pp 49-77, 67-69.

application and continuation reviews 'should, in all cases, comprehensively examine and recalculate the relevant variable factors.¹⁴⁴ Focusing on where the Commission discusses the first element of this recommendation – the no changes to the five-year default term – it is accompanied by a citation to submissions from the Australian Dried Fruits Association, Bluescope Steel, CSR, PolyPacific and Townsend Chemicals, SCA Hygiene and the Trade Remedies Task Force. Examining arguments contained in the cited submissions, Australian Dried Fruits Association, BlueScope Steel, SCA Hygiene and Trade Remedy Task Force all supported the current regime, presenting logical arguments relating to reasonableness of the period to allow recovery of affected industries.¹⁴⁵ CSR argued that five years was needed to recuperate costs associated with applications to the Anti-Dumping regime¹⁴⁶ and PolyPacific and Townsend Chemicals merely asserted that it supported the existing scheme.¹⁴⁷ The Commission then affirmed the 'efficacy of...the current arrangements'¹⁴⁸, adopting the logical argument presented by the approved submitters that five years is an appropriate balance between costs of application and impact on the market, and concludes that the 'current fiveyear default term for the initial imposition of measures is not unreasonable.¹⁴⁹ What is striking about this example is that, notwithstanding the closeness of the topic to the Commission's mission of markets and productivity, that there is no recourse either by the Commission directly or in the submissions that were cited, to economic data or modelling. While other elements of the recommendation relating to extension were discussed in more detail, particular how

¹⁴⁴ Productivity Commission (2009), p xxx.

¹⁴⁵ Australian Dried Fruits Association (2009), p 5; BlueScope Steel (2009), p 17; Trade Remedies Task Force (2009), p 35; SCA Hygiene (2009), p 2.

¹⁴⁶ CSR Limited (2009), p 5.

 $^{^{\}rm 147}$ PolyPacific and Townsend Chemicals (2009), p 7.

¹⁴⁸ Productivity Commission (2009), p 111.

¹⁴⁹ Productivity Commission (2009), p 112.

submitters disagreed with proposals in the draft report,¹⁵⁰ the suggestion from the submissions that the current five-year term is logically an acceptable balance is channelled by the Commission into a recommendation with little analysis.

This example has not been presented to make the argument that recommendation 6.4 is in some way wrong; nor is it the argument that it was inappropriate for the Commission to ground its recommendation on submissions that made logical arguments. What has been shown in this example is the story of the findings of this study. From our analysis of the sample, when the Commission writes in a report about its recommendations, it tends to cite predominately from submissions and the 'evidence' relied upon tends to be of logical or legal nature or assertions. This 'evidence as consultation' seems removed from some of the Commission's rhetoric, in particular statements to the effect that it is in the business of making recommendations based on rigorous, quantifiable data. This reliance on evidence more broadly understood to include stakeholder's arguments and assertions runs the risk of 'frozen chook' anecdotal-ism and stakeholder preferences, whereby recommendations for reform seem to be based on sectorial and unverifiable information. The correction to this impression is implicit in the Commission's own rhetoric of 'evidence and consultation' where there can be extrapolated a transparent two stage process. First, the principal, motive or broad form of a recommendation is justified in terms of evidence in the form of data, modelling and secondary literature. Second, there is then a process whereby the specific form of the recommendation is shown to have emerged from an engagement with the consultation process. In that model, the result is a recommendation that is justified by evidence in the narrow sense, but is also subject to rigorous scrutiny in the public arena. Within the reports there are many suggestions that this is the

¹⁵⁰ Productivity Commission (2009), pp 114-116.

process that has occurred. However, this study has identified that, when it came to the texts of the reports, the second stage has often superseded the first.

In summary it appears from our findings – based on our sample – that where recommendations are set out by the Commission, there is strong recourse to submissions and logical/legal arguments. From this we suggest that the Commission, notwithstanding the rhetoric regarding empirical and quantifiable data, takes a broad view of 'evidence' to include arguments made in submissions. In this, it does not seem dissimilar to the ALRC. We are not suggesting that a detailed and rigorous engagement with submissions is inappropriate. We do, however, emphases Graycar's concern with frozen chooks in relation to this material – that it can be sectorial and anecdotal. We did expect, based on the rhetoric around the Commission, that the Commission would be a different engine for law reform. We anticipated that its reports would disclose an empirical and quantitative approach that was linked to verifiable and reliable analysis of data and secondary literature and that this would be different to the community consultation approach used by law reform commissions. Our findings did not match our expectations. Although, more analysis needs to be undertaken on a wider sample of Commission reports, based on this study, it seems that the Commission takes a 'consultation *as* evidence' approach.

CONCLUSION

This article grew out a desire to test the possibility that the Commission, by focussing on quantitative and empirical evidence, could be a different engine for law reform. In particular the Commission, in its rhetoric, seemed to be the answer to Graycar's critique of law reform commissions. We explored the extent to which different types of evidence impact the Commission's recommendations, relying on the Commission's written explanations of its reasoning from inquiry reports combined with an analysis of the material cited. Our study found that the profile of evidence on which the Commission relied differs from what one might expect based on the rhetoric surrounding the Commission's approach. In particular, there is a tendency to treat submissions *as* evidence, even where they contain bare assertions or non-empirically tested anecdotes. This is particularly so where the Commission is conducting an inquiry on social policy issues that require it to work outside its traditional expertise in economics and markets.

Our findings are not intended to imply that reform commissions generally, or the Commission in particular, have not made an important contribution to policy debates in Australia. That would require an analysis of individual inquiries, rather than a broad based study such as that conducted here. However, we do hope that politicians, the public and the Commission itself gain a better understanding of the Commission's methodology than that offered by reading its annual reports or listening to speeches given by its chairs (past and present). We hope that our work prompts the Commission to reflect on its own understanding of its approach, and that others will provide more rigorous testing of our preliminary conclusions. We also wish to prompt a broader debate about the role of the Commission, particularly in relation to its work in fields of social policy that require it to look beyond quantitative, empirically-verified evidence.

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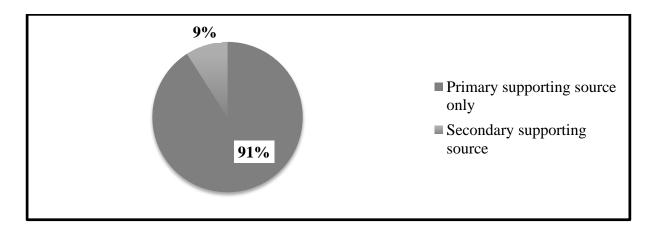
APPENDIX

Compulsory Licensing of Patents – Inquiry Report

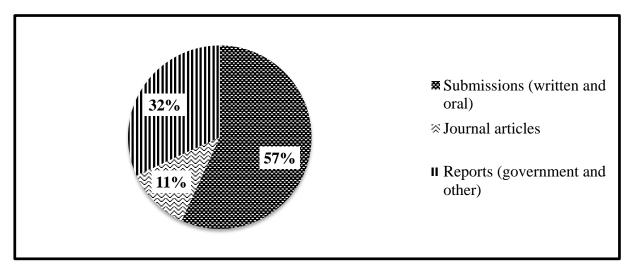
The Commission completed this inquiry report on 28 March 2013. When making the recommendations, the Commission mainly relied on evidence put forward by legal institutions and academics, government scientific bodies, and private industry (including pharmaceutical and agricultural companies).

In this report, the Commission made four findings and six recommendations. In making these findings and recommendations, the Commission relied on over 40 pieces of evidence raised by the participants in the inquiry and other sources collected by the Commission. Graph 4 demonstrates that most of the evidence was supported by a primary source, with only 9 per cent being traced back to a secondary supporting source. Further, Graph 5 shows that the majority of these sources were submissions (57%), with smaller numbers of reports (32%) and journal articles (11%). Graph 6 demonstrates that most of the evidence was based on logical or legal arguments (55%) or mere assertions (29%), with a smaller number being based on empirical evidence (16%). The Commission was concerned that a there was only a small proportion of empirical evidence relied upon and justified this as being due to the lack of available data on the prevalence of patent exploitation and licensing in Australia.¹⁵¹

Graph 4: Compulsory Licensing of Patents: Evidence that was supported by primary and/or secondary supporting source(s)

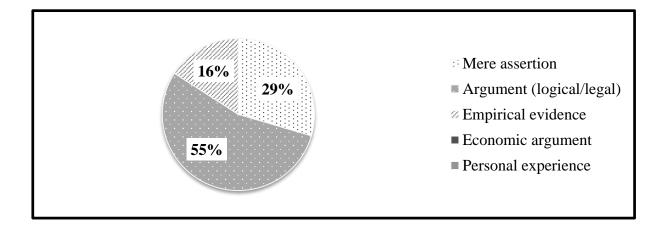


¹⁵¹ Productivity Commission (2013a), pp 71, 72.



Graph 5: Compulsory Licensing of Patents: Categories of sources relied on by the Commission

Graph 6: Compulsory Licensing of Patents: Type of evidence relied upon in making recommendations

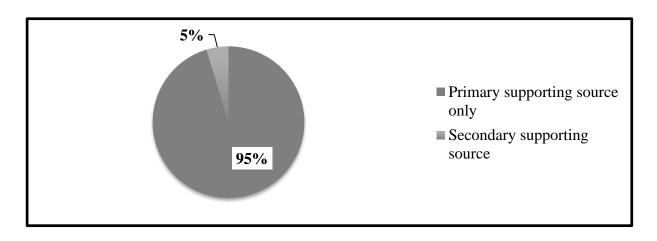


Default Superannuation Funds in Modern Awards – Inquiry Report

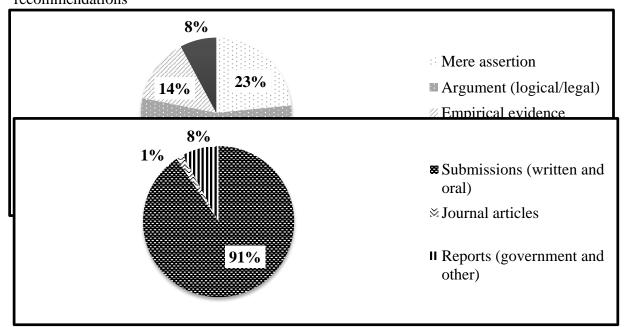
The Commission completed this inquiry report on 5 October 2012. When making the recommendations, the Commission mainly relied on evidence put forward by superannuation funds, accounting bodies, banks, financial service providers and government departments.

In this report, the Commission made 20 recommendations. In making these recommendations, the Commission relied on over 60 pieces of evidence put forward by participants in the inquiry and other sources collected by the Commission. As shown in Graph 7, the majority of the evidence could only be traced back to one source, with only 5 per cent being traced back to a secondary supporting source. Further, Graph 8 shows that the majority of these sources were submissions (91%), with very small numbers of reports (8%) and journal articles (1%). Graph 9 demonstrates that most of the evidence was based on logical/legal arguments (55%), with a fair amount of the evidence being based on assertions (23%), and a smaller number being based on empirical evidence (14%) and economic arguments (8%).

Graph 7: Default Superannuation Funds: Evidence that was supported by primary and/or secondary supporting source(s)



Graph 8: Default Superannuation Funds: Categories of sources relied on by the Commission



Graph 9: Default Superannuation Funds: Type of evidence relied upon in making recommendations

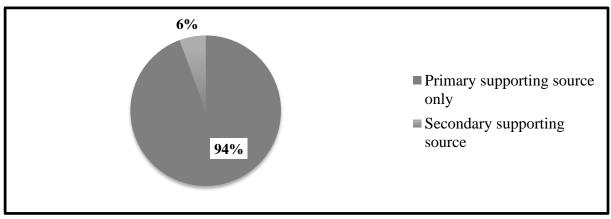
Australia's Anti-dumping and Countervailing System – Inquiry Report

The Commission completed this inquiry report on 18 December 2009. When making the recommendations, the Commission mainly relied on evidence put forward by legal institutions, international organisations, industry peak bodies, government departments (particularly DFAT) and large importers and exporters from various industries.

In this report, the Commission made 20 recommendations. In making these recommendations, the Commission relied on over 70 pieces of evidence put forward by participants in the inquiry and other sources collected by the Commission. As Graph 10 shows,

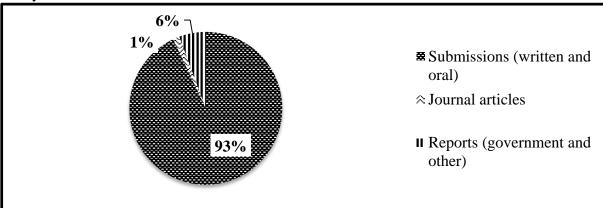
most of the evidence could only be traced to one source, with under 6 per cent being traced back to a secondary supporting source. Further, Graph 11 demonstrates that the large majority of these sources were submissions (93%), with small numbers of reports (6%) and journal articles (1%). Graph 12 demonstrates that the large majority of evidence was based on logical/legal arguments (60%), with a large number being based on assertions (31%), and a smaller number being based on empirical evidence (6%) and economic arguments (3%).

Graph 10: Australia's Anti-dumping and Countervailing System: Evidence that was supported



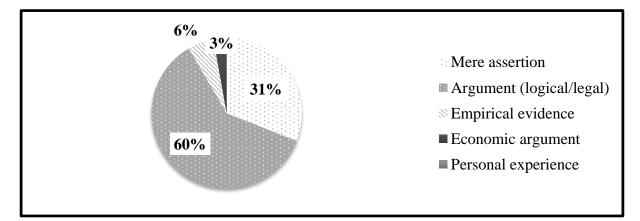
by primary and/or secondary supporting source(s)

Graph 11: Australia's Anti-dumping and Countervailing System: Categories of sources relied



on by the Commission

Graph 12: Australia's Anti-dumping and Countervailing System: Type of evidence relied upon in making recommendations



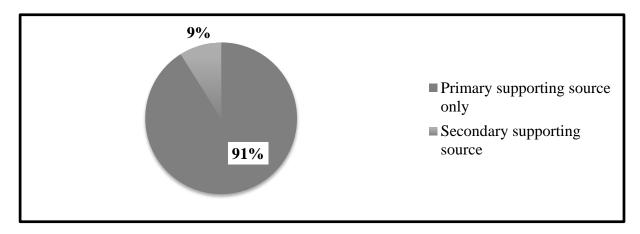
Caring for Older Australians – Inquiry Report

The Commission completed this inquiry report on 28 June 2011. This was a very extensive report, with over 900 written submissions being submitted to the inquiry In making its recommendations, the Commission relied on evidence put forward by a large variety of organisations, including various governments departments (at State and Federal level), aged care providers, pensioner representative groups, medical practitioners (including doctors and nurses), carers and carer representative groups, international organisations and academics.

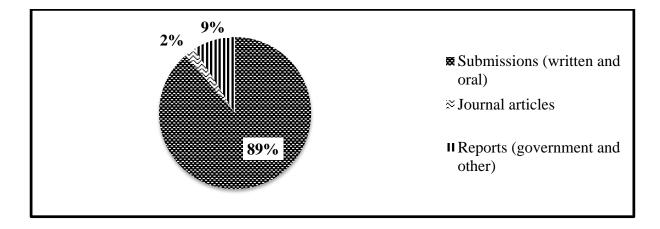
In this report, the Commission made 57 recommendations. In making these recommendations, the Commission relied on over 200 pieces of evidence put forward by participants in the inquiry and other sources collected by the Commission. As Graph 13 shows, the majority of the evidence could only be traced to one source, with only 9 per cent being traced back to a secondary supporting source. Additionally, Graph 14 shows that the large

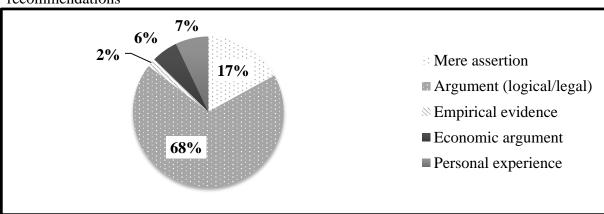
majority of these sources (89%) were submissions, with smaller numbers of reports (9%) and journal articles (2%). Graph 15 demonstrates that the large majority of the evidence was based on logical/legal arguments (68%), with a significant number being based on assertions (17%), and smaller numbers being based on personal experience (7%), economic arguments (6%) and empirical evidence (2%).

Graph 13: Caring for Older Australians: Evidence that was supported by primary and/or secondary supporting source(s)



Graph 14: Caring for Older Australians: Categories of sources relied upon in making recommendations





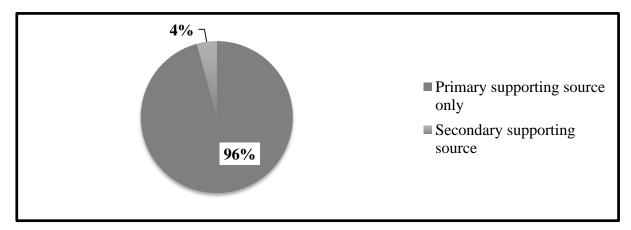
Graph 15: Caring for Older Australians: Type of evidence relied upon in making recommendations

Electricity Network Regulatory Frameworks – Inquiry Report

The Commission completed this inquiry report on 9 April 2013. When making the recommendations, the Commission relied on evidence put forward by energy providers, consumer representative bodies, academics and government departments.

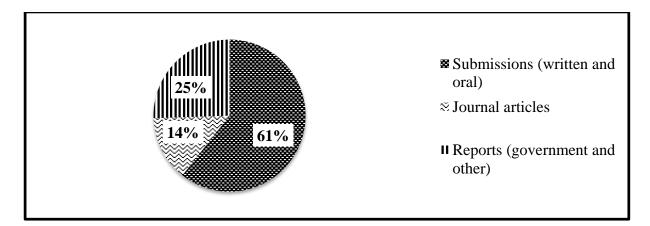
In this report, the Commission made 63 recommendations. In making these recommendations, the Commission relied on over 90 pieces of evidence put forward by participants in the inquiry and other sources collected by the Commission. As Graph 16 shows, the vast majority of the evidence could only be traced to one source, with only 4 per cent being traced back to a secondary supporting source. Graph 17 demonstrates that the majority of these sources were submissions (61%), with a significant proportion of reports (25%) and journal articles (14%). Graph 18 demonstrates that most of the evidence was based on logical/legal arguments (34%) or assertions (32%), with a smaller number being based on empirical evidence (18%), economic arguments (12%) and personal experience (4%).

Graph 16: Electricity Network Regulatory Frameworks: Evidence that was supported by primary and/or secondary supporting source(s)

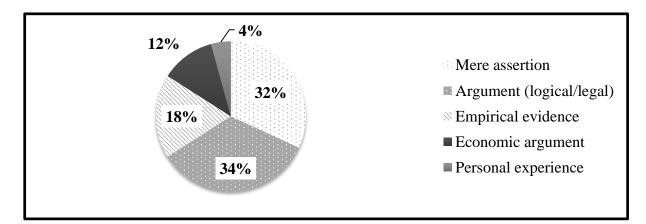


Graph 17: Electricity Network Regulatory Frameworks: Categories of sources relied upon in

making recommendations



Graph 18: Electricity Network Regulatory Frameworks: Type of evidence relied upon in making recommendations



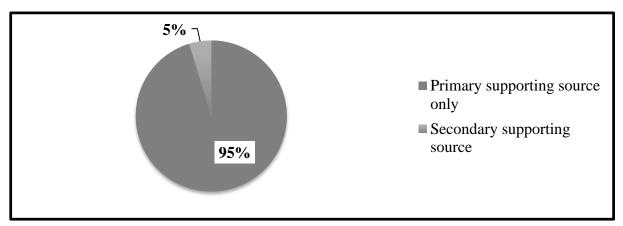
Disability Care and Support – Inquiry Report

The Commission completed this inquiry report on 10 August 2011. When making the recommendations, the Commission relied on over 1000 submissions and evidence given at 23 public hearings. The Commission relied on evidence put forward by a wide variety of participants, including disability advocacy and support groups, various Government departments (both State and Federal), insurance providers, academics and individuals who had disabilities or were caring for others with disabilities.

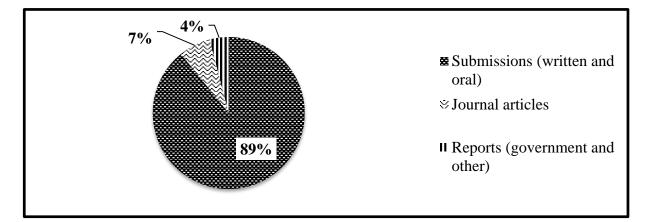
In this report, the Commission made 87 recommendations. In making these recommendations, the Commission relied on over 140 pieces of evidence put forward by participants in the inquiry and sources collected by the Commission. As Graph 19 shows, the vast majority of the evidence could only be traced to one source, with only 5 per cent being traced back to a secondary supporting source. Further, Graph 20 shows that the majority of these sources were submissions (89%), with a smaller number of reports (4%) and journal

articles (7%). Graph 21 demonstrates that the majority of evidence was based on logical/legal arguments (54%), with a smaller number relying on assertions (24%), personal experience (11%), empirical evidence (8%) and economic arguments (3%).

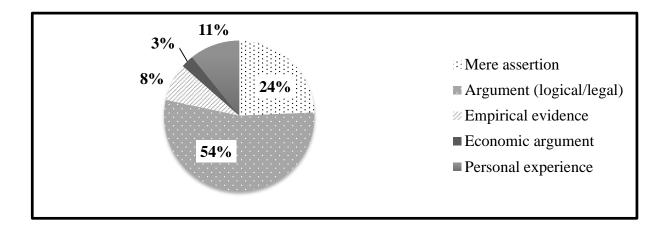
Graph 19: Disability Care and Support: Evidence that was supported by primary and/or secondary supporting source(s)



Graph 20: Disability Care and Support: Categories of sources relied upon in making recommendations



Graph 21: Disability Care and Support: Type of evidence relied upon in making recommendations



Major Projects Development Assessment Processes – Research Report

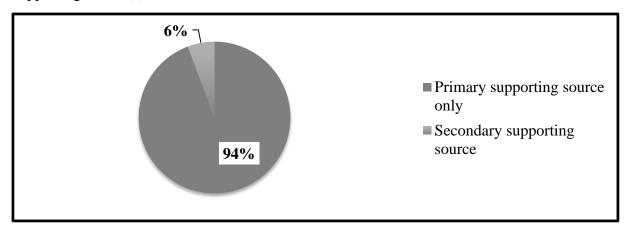
The Commission completed this research report in November 2013. This report is different to the other inquiry reports in the sample as it was a 'research' report. The difference between research reports and inquiry reports is specified under the *Productivity Commission Act 1998* (Cth). Inquiries are provided for in Part 3 where specific procedural requirements regarding hearings, publication of submissions and tabling of the final report in Parliament is mandated.¹⁵² Research reports are requested under Part 4 and there is more flexibility on how the Commission investigates the reference.¹⁵³ In addition, the Commission generally relies on peer review for Research Reports but not Inquiry Reports. In this report when making the recommendations, the Commission mainly relied on evidence put forward by building associations, mining/petrol companies, resource industry bodies, government departments (at both State and Local levels), environmental groups and its own previous reports.

¹⁵² Productivity Commission Act 1998 (Cth) ss 12-16.

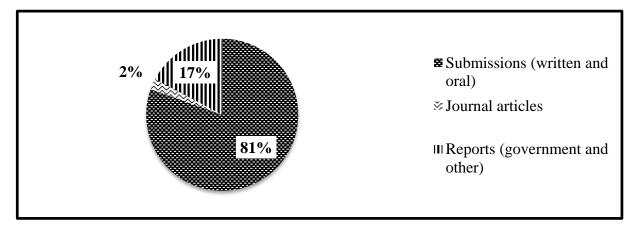
¹²⁰ Productivity Commission Act 1998 (Cth) ss 17-20.

The Commission made 29 recommendations. In making these recommendations, the Commission relied on over 80 pieces of evidence put forward by participants in the inquiry and other sources collected by the Commission. As Graph 22 shows, most of the evidence could only be traced to one source, with only 6 per cent being traced back to a secondary supporting source. Additionally, Graph 23 demonstrates that the majority of sources were submissions (81%), with a smaller number of reports (17%) and journal articles (2%). Further, Graph 24 demonstrates that the majority of the evidence was based on logical/legal arguments (69%), with smaller numbers being based on empirical evidence (15%) and assertions (14%) and a very small number being based on economic arguments (2%).

Graph 22: Major Projects: Evidence that was supported by primary and/or secondary supporting source(s)



Graph 23: Major Projects: Categories of sources relied upon in making recommendations



Graph 24: Major Projects: Type of evidence relied upon in making recommendations

